



## MINUTES OF MCBS COMMITTEE MEETING

Monday, 6<sup>th</sup> October 2025

### Present:

Julian Stokes (JS)  
Amanda Hordern (AH)  
Tony Kinsey (TK)  
David Moore (DM)

David Bradford (DB)  
Lesley Bradford (LB)  
Tom Rogers (TR)

No.		Action
1	<b>APOLOGIES</b> Tony Dawson, Phil Welch	
2	<b>Business planning.</b>	
2	Sept sales are down on forecast. Admin costs are steady. Bar margins are low at 60%, food margins are 65%. Labour ratio is high at 82% of food costs. Net bank balance has taken a dip due to the £4.8k cellar air-con invoice.	
3	<b>MINUTES OF THE LAST MEETING: Monday, 11<sup>th</sup> August 2025</b>	
	Minutes approved.	
4	<b>Declaration of Interests.</b> DB & PW - interest in Men's Shed. TR & PW - rental of stables	
5	<b>PUB ISSUES.</b>	
5.1	Mike - issues with being drunk and abusive to staff. Turned up drunk to meeting with Amanda and Lesley. Julian to talk to him, final warning. Mike off Wed 29 <sup>th</sup> to Fri 31 <sup>st</sup> Oct inclusive. Is Josh a possibility? Or Doles rep?	JS
5.2	Phone – doesn't seem to be answered even when we are in. Issue with bookings (eg quiz night). Get tablet to cover bookings.	TR
5.3	1 <sup>st</sup> Nov fine dining idea is probably too soon, need to check if Mike around, what menu is? Is £40 too dear?	
5.4	Quiz – is Thursday the right night? try less food on a Monday or Tuesday. Are we losing customers; Meet with Fi to discuss	JS/LB
5.5	Bingo night, try without burger, discuss with Fiona	JS/LB
5.6	Need plates	LB
5.7	NYE – need theme – suggestions. Would like to be largely volunteer	
5.8	Don't think we are ready for environmental inspection.	
	<b>AMM</b>	
a	Tony Dawson to take minutes	TD
b	Tony K to take attendance.	TK
c	Meet at 6:15 to set up hall	All
d	Prepare presentation	JS/LB
6	<b>REGULATORY.</b>	
6.1	Cellar to Glass still to do	AH
6.2	Food waste – from 1 <sup>st</sup> April we have to dispose of food properly. Raw food can be composted. Cooked food - Get price from Veolia	AH
6.2	Chimney sweep due in November	AH
6.3	Coming up – Christmas card to shareholders; Switchboard free; FCA	AH

<b>7</b>	<b>FINANCIAL</b>	
7.1	Ruby energy contract ends 26 <sup>th</sup> November. No new meter required, meter is only 2 years old. Ruby do not do half-hourly meter readings. New supplier is Yü Energy sourced from Utility Bidder.	
7.2	Sep P&L shows a loss of £1140. Sales are down but costs of goods sold are high.	
7.3	Draft accounts for last financial year have been received, showing loss of £2927.	
<b>8</b>	<b>SECRETARIAL</b>	
8.1	TD has brought share register up-to-date	
8.2	3 new applications	
8.3	DM will be taking over the Company Secretary role from TD after the AMM.	
<b>9</b>	<b>BUSINESS FUTURE</b>	
	To be discussed at AMM	
<b>10</b>	<b>MAINTENANCE</b>	<b>JS</b>
10.1	Flat door – Phil expects delivery 9 <sup>th</sup> October	PW
10.2	Cellar	
10.3	Outside Bell signage lighting – don't fix, add spotlight	
10.4	Plumber suggested digital thermostatic valves on pub – bar and toilets are connected to flat.	JS
<b>11</b>	<b>AOB</b>	
11.1	Advertising in Ludlow magazine	
11.2	Men's shed opening 1 <sup>st</sup> November	
11.3	Made in HR6 - 22 <sup>nd</sup> /23 <sup>rd</sup> November. Men's shed will help move furniture into Dutch barn on Friday and back in after Sunday.	
	<b>DATE OF NEXT MEETING</b>	
	Monday 3 <sup>rd</sup> November, 6:30pm. Next Minute taker Lesley Bradford	